

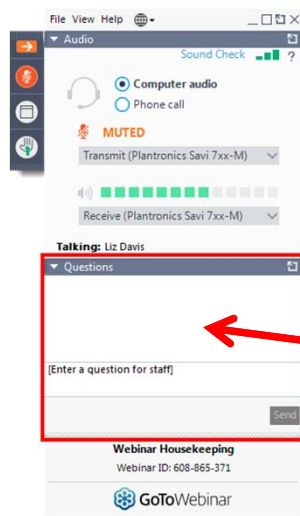
LIFT/RMWEA Intelligent Water Systems Webcast Series – Day 2



1

How to Participate Today

- This webcast will be recorded and available afterwards
- PDH instructions will be sent to all attendees 24 hours after the webcast has ended



Audio Modes

- Listen using Mic & Speakers
- Or, select “Use Telephone” and dial the conference (please remember long distance phone charges apply).

Submit your questions using the Questions pane.



2

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Tanja Rauch-Williams, Carollo Engineers

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Charles Bott - HRSD
Jim McQuarrie - Metro Wastewater Reclamation District
Fidan Karimova, Aaron Fisher, Christobel Ferguson - LIFT
Morgan Brown, Barry Liner, Lisa MacFadden – WEF
Walter Graf, David Morroni, Stephanie Fevig, Frank Blaha, Mary Smith - WRF
Erica Bailey - City of Raleigh



3

Today's Presentations

- Where are intelligent water systems going in the future; smart water networks, **Ken Thompson, Jacobs**
- The Journey of Transforming Information Technology to Digital Solutions, **Ting Lu, Clean Water Services**
- Case Illustrations of Predictive Operations at Resource Recovery Facilities, **Kate Newhart, Metro Wastewater Reclamation District; Ali Gagnon, HRSD; Jeff Sparks, HRSD; Katya Bilyk, Hazen and Sawyer; Erika Bailey, Raleigh Water**
- Implementing Cloud-Based Process Management at a Small Water/Wastewater Utility, **Barbara Biggs, Roxborough Sanitation District**
- The Role of Digital Twins in our Water Sector, **Gigi Karmous-Edwards, Karmous-Edwards Digital Consulting**
- Data as a Service and other IWS transformations: Learning from Data Scientists and Outside the Water Industry, **Meena Sankaran, Ketos**



4

Where are intelligent water systems going in the future; smart water networks



Lift/RMWEA Intelligent Systems Webinar
Thursday, June 18, 2020
Ken Thompson, Jacobs Engineering Group



5

The Digital Water Utility

AKA:

- Smart Water Grid
- Smart Water Utility
- Intelligent Water Utility
- Intelligent Water System
- Data Driven Water Utility

Aligns with the “Digital Organization” in other industries

- Overlays data collection, information creation, and insight to improve efficiency and decision making



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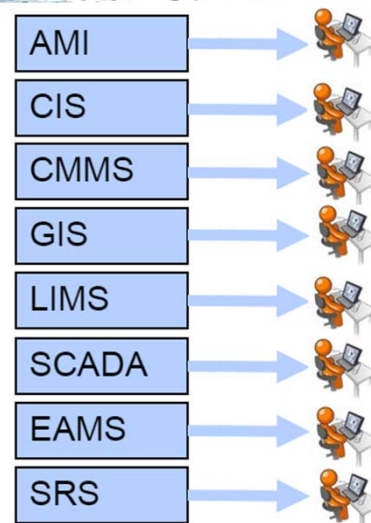
Characteristics of a Digital Water Utility

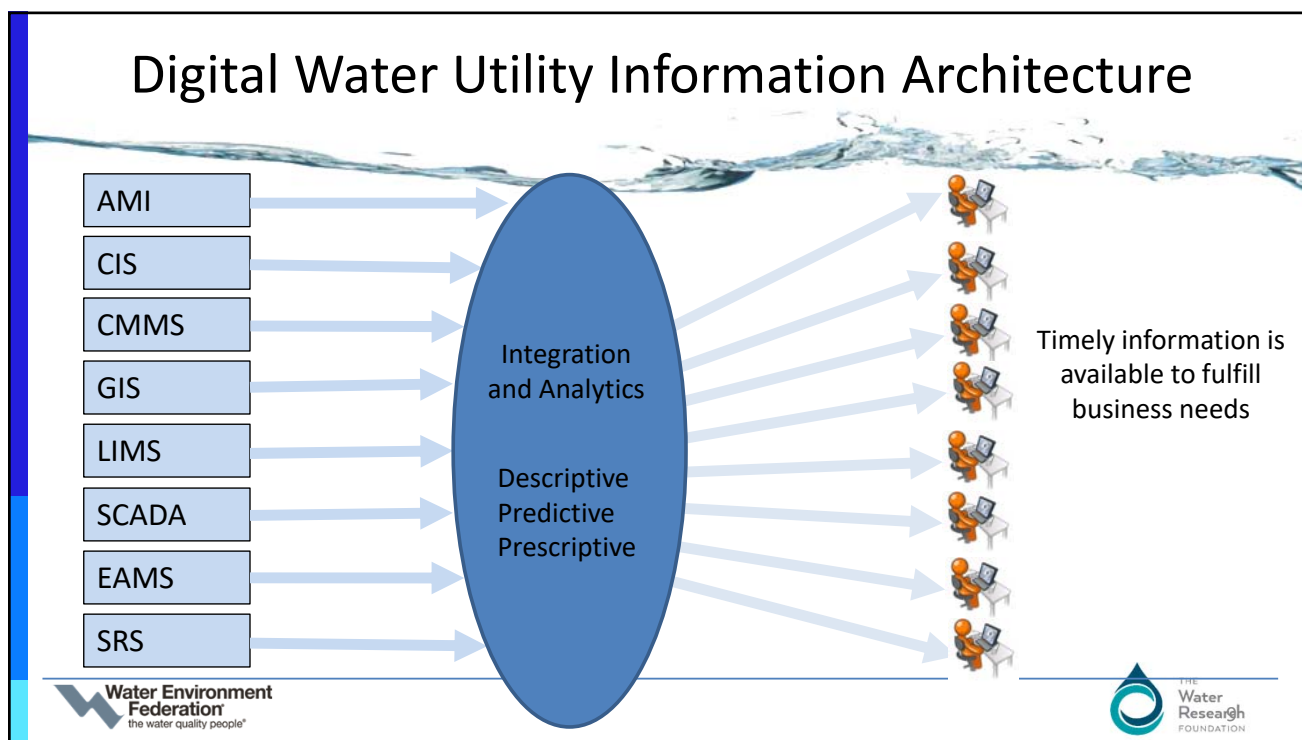
- **Strategy & Vision:** The approach and foresight for development of a digital water utility
- **Data Management:** How data are collected, quality and security is maintained, its transmission to proper points of analysis
- **Analytics & Information Use:** Methods used for analysis of the data to produce useful, actionable information and the ways that information is used within the organization
- **Integration & Interoperability:** Whether systems managing the information are integrated across the organization and the information is available in a timely manner to all members of the organization who can make use of that information
- **Workforce & Asset Management:** The way information is being used to optimize the workforce and manage assets across the asset lifecycle
- **Resiliency:** The way the utility uses the information to enhance resiliency

Current Water Utility

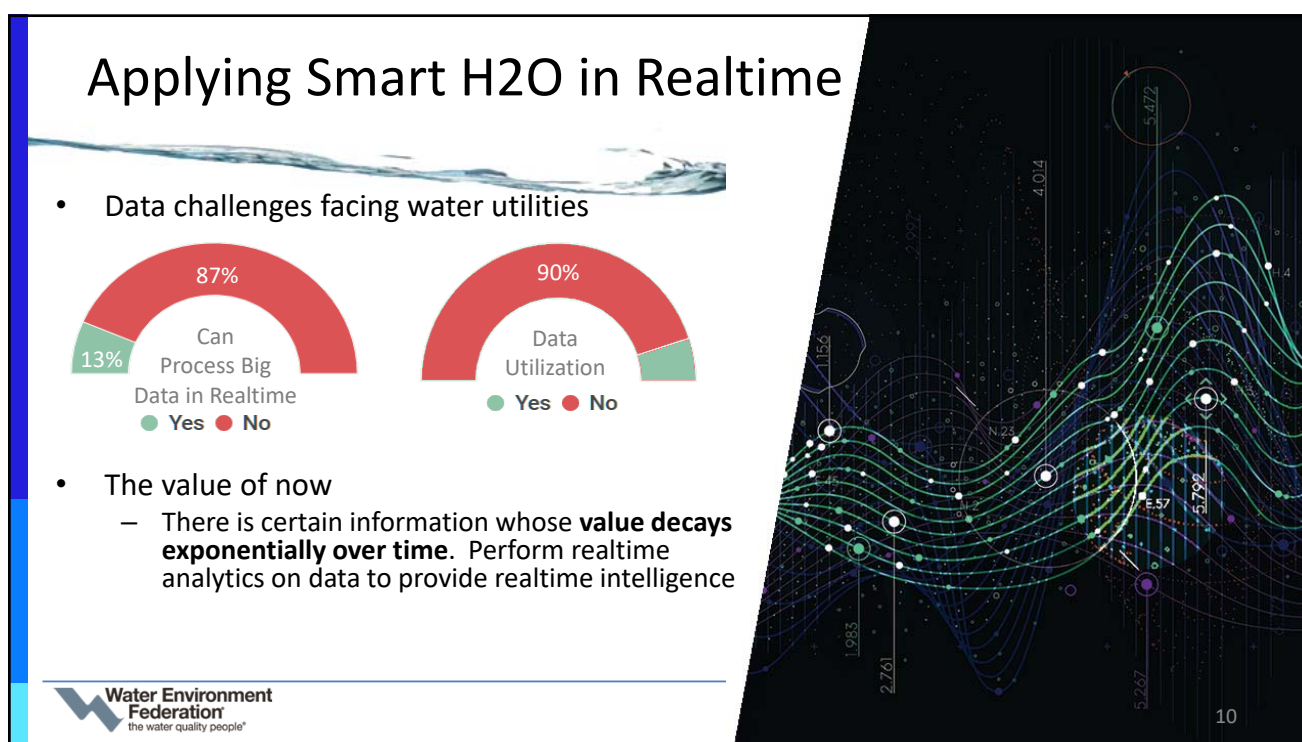
Water utilities have often introduced digital systems such as:

- Advanced metering infrastructure (AMI)
- Customer information system (CIS)
- Computerized maintenance management systems (CMMS)
- Geographic Information Systems (GIS)
- Laboratory information management systems (LIMS)
- Operational optimization tools
- Supervisory control and data acquisition (SCADA) system
- Enterprise asset management system (EAMS)
- Surveillance and Responses System (SRS)
- Any other applications?

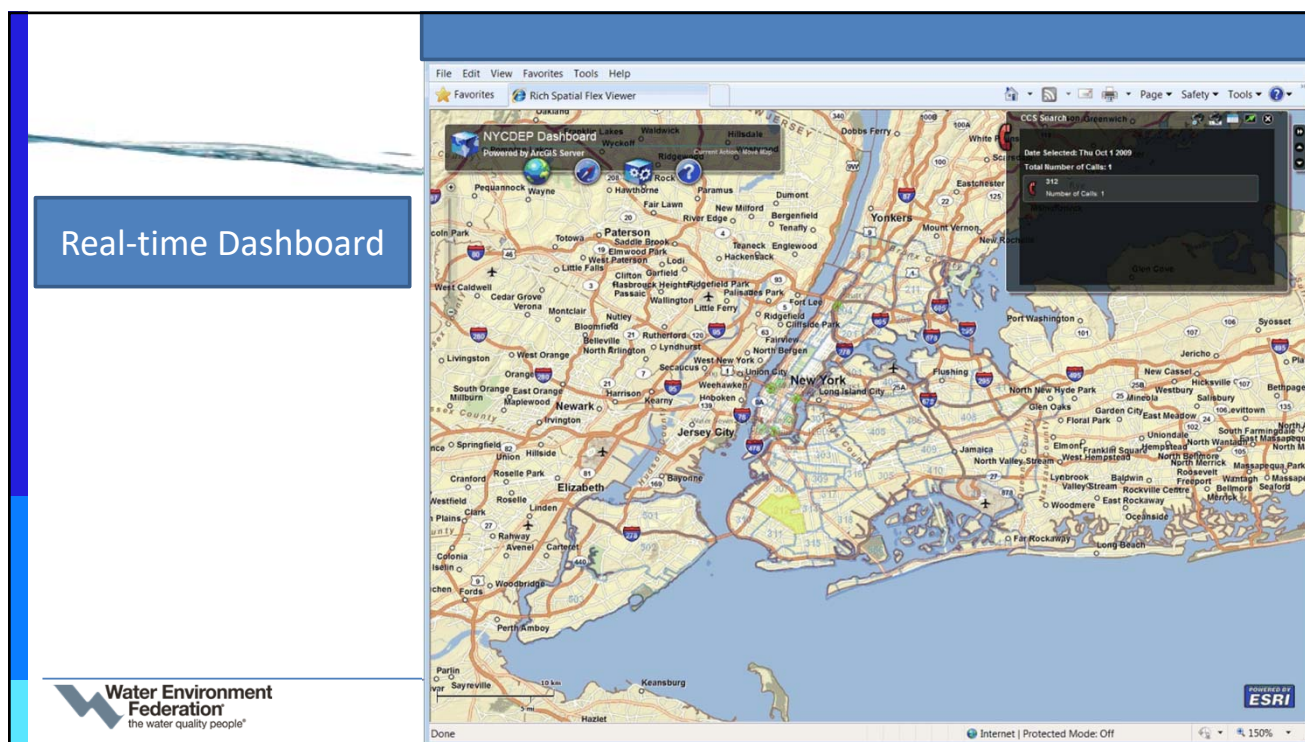




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Digital Expectations

- Benefits of implementing smart water solutions



- Digital twin
 - Definition: A digital **replica** of physical **assets**, **processes** and **systems** that can be used for **synthetic data** generation, **prediction**, **optimization** through **scenario analysis**

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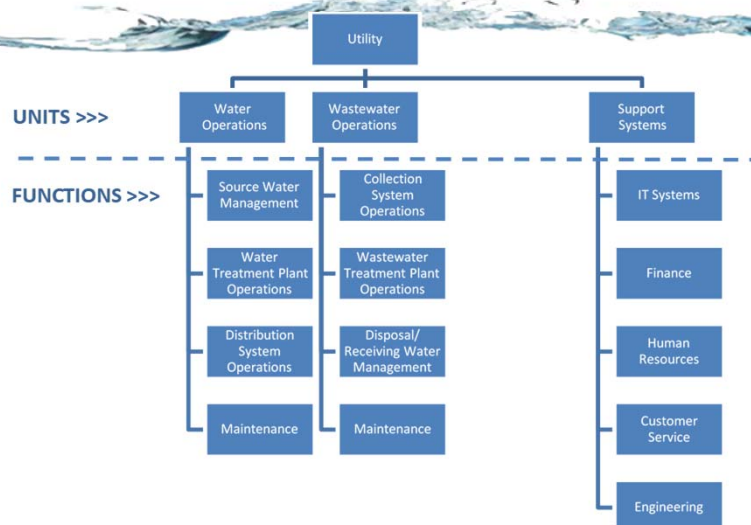
Wastewater treatment plant operational resiliency

- 2017 plant failure, led to multi-week, multi-million recovery effort
 - Power failure cascaded into multiple issues
 - Operators did not respond correctly to the initial failures
- Use a digital twin to develop operational scenarios
- Develop operator training “flight simulator”
 - Link digital twin to DCS to provide realistic situational training



The Digital Water Utility Maturity Framework

- Framework was an outcome of WRF project PFA 04714 – “Intelligent Water Networks Summit and Workshops”
- Tailored to water and wastewater utilities
- Operational Units and Functions
- Used for benchmarking



The Digital Water Utility Maturity Levels

- **Level 0: Baseline.** The level before any significant steps are taken toward implementing digitization.
- **Level 1: Initiating.** Exploring the options, developing a strategy, and conducting isolated pilots to test technology and processes.
- **Level 2: Enabling.** Having a clear utility-wide strategy and investing in pilots based on the strategy.
- **Level 3: Integrating.** Merging technologies and processes across the utility and demonstrating cross-functional measurable benefits.
- **Level 4: Optimizing.** Fusing information across the utility and potentially beyond the utility (e.g., customers, regulators) to increase measurable benefits.
- **Level 5: Pioneering.** Innovating as an industry leader.

Categories for Assessment

- **Strategy & Vision:** The approach and foresight for development of a digital water utility
- **Data Management:** How data are collected, quality and security is maintained, its transmission to proper points of analysis
- **Analytics & Information Use:** Methods used for analysis of the data to produce useful, actionable information and the ways that information is used within the organization
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- **Resiliency:** The way the utility uses the information to enhance resiliency

Maturity Assessment Results

CATEGORY RANKING

	Strategy & Vision	Data Management	Analytics & Information Use	Integration & Interoperability	Workforce & Asset Management	Resiliency	Average Maturity by Function Across All Categories
Drinking Water/Reuse							
Source Water Management	4	2	2	2	2	1	2.2
Water Treatment Plant Operations	4	3	3	2	2	3	2.8
Distribution System Operations	4	2	3	2	2	2	2.5
Maintenance	4	1	2	2	1	2	2.0
<i>Average Maturity Across All Functions</i>	4.0	2.0	2.5	2.0	1.8	2.0	2.4 Overall Maturity of Operation
Wastewater/Stormwater							
Collection System Operations	0	0	0	0	0	0	0.0
Wastewater Treatment Plant Operations	0	0	0	0	0	0	0.0
Disposal/Receiving Water Management	0	0	0	0	0	0	0.0
Maintenance	0	0	0	0	0	0	0.0
<i>Average Maturity Across All Functions</i>	0.0	0.0	0.0	0.0	0.0	0.0	0.0 Overall Maturity of Operation
Support Systems							
IT Systems	0	0	0	0	0	0	0.0
Finance	0	0	0	0	0	0	0.0
HR	0	0	0	0	0	0	0.0
Customer Service	0	0	0	0	0	0	0.0
Engineering	0	0	0	0	0	0	0.0
<i>Average Maturity Across All Functions</i>	0.0	0.0	0.0	0.0	0.0	0.0	0.0 Overall Maturity of Operation

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Conclusions

- Digital Transformation is journey and will not happen overnight
- Developing a Digital Utility Strategy is critical first step
- Document the “As Is” and map out the “Future” System Architecture before investing in single point solutions
- Interoperability is essential for a robust and well integrated digital utility
- Data is valuable – Don’t overlook data ownership during the transformation to a digital utility

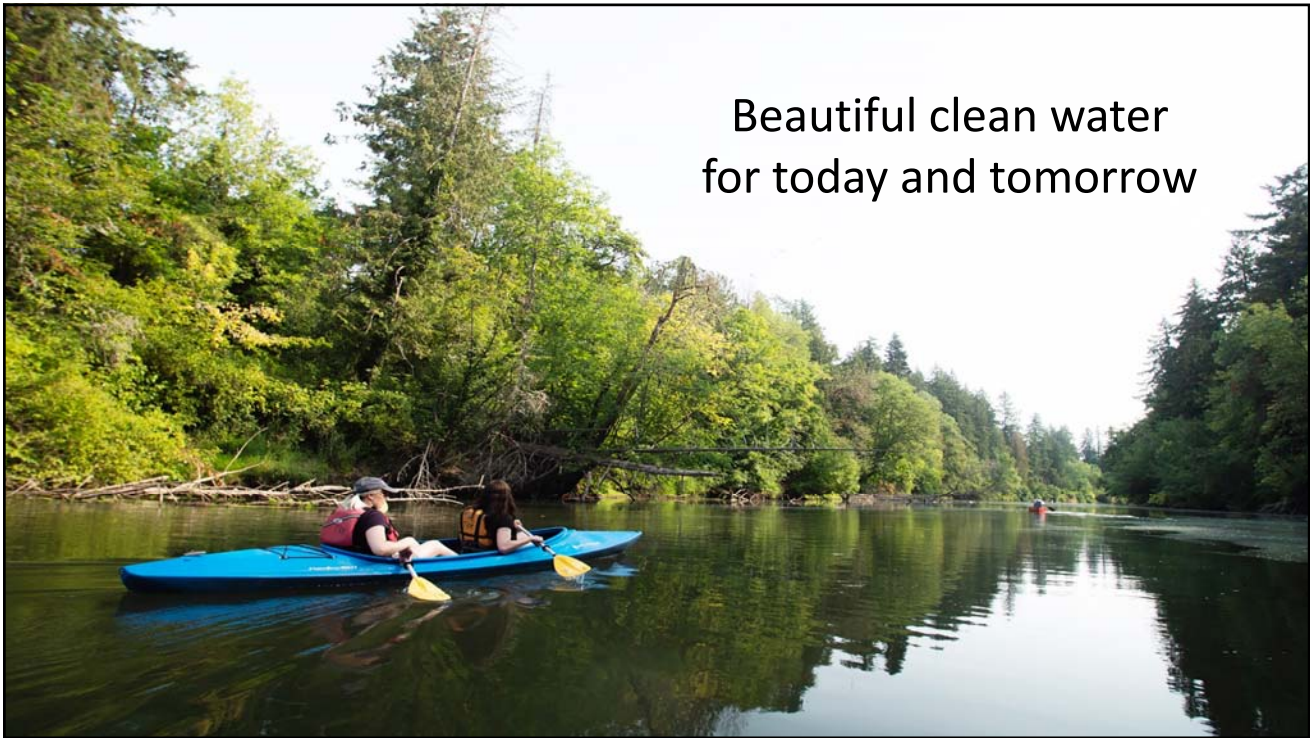
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20



Beautiful clean water
for today and tomorrow

21

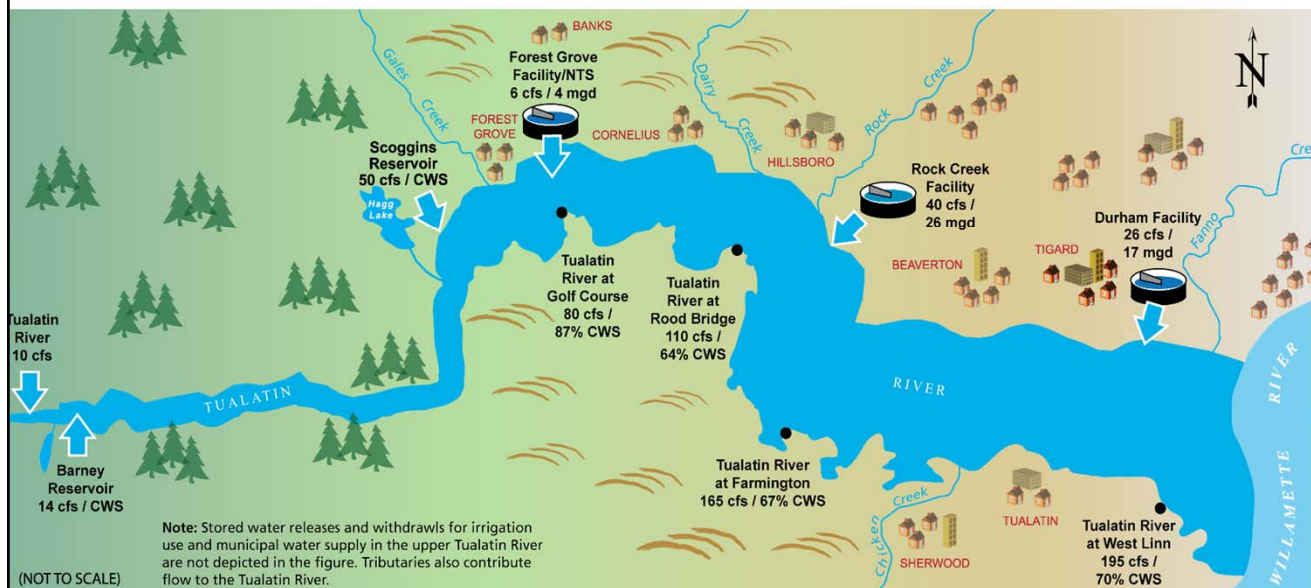
The Services We Provide

- Water Resource Recovery
- Surface Water Management
- River Flow Management
- Watershed Restoration



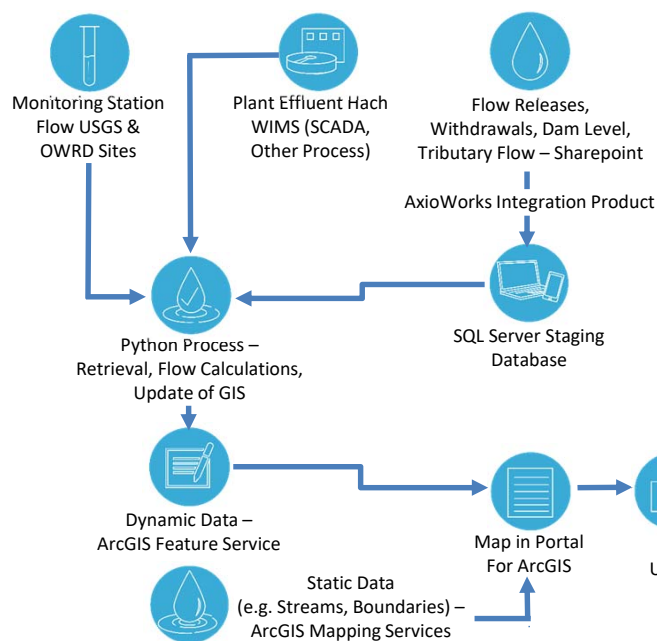
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Clean Water Services flow contribution to the Tualatin River during critical Summer flow conditions

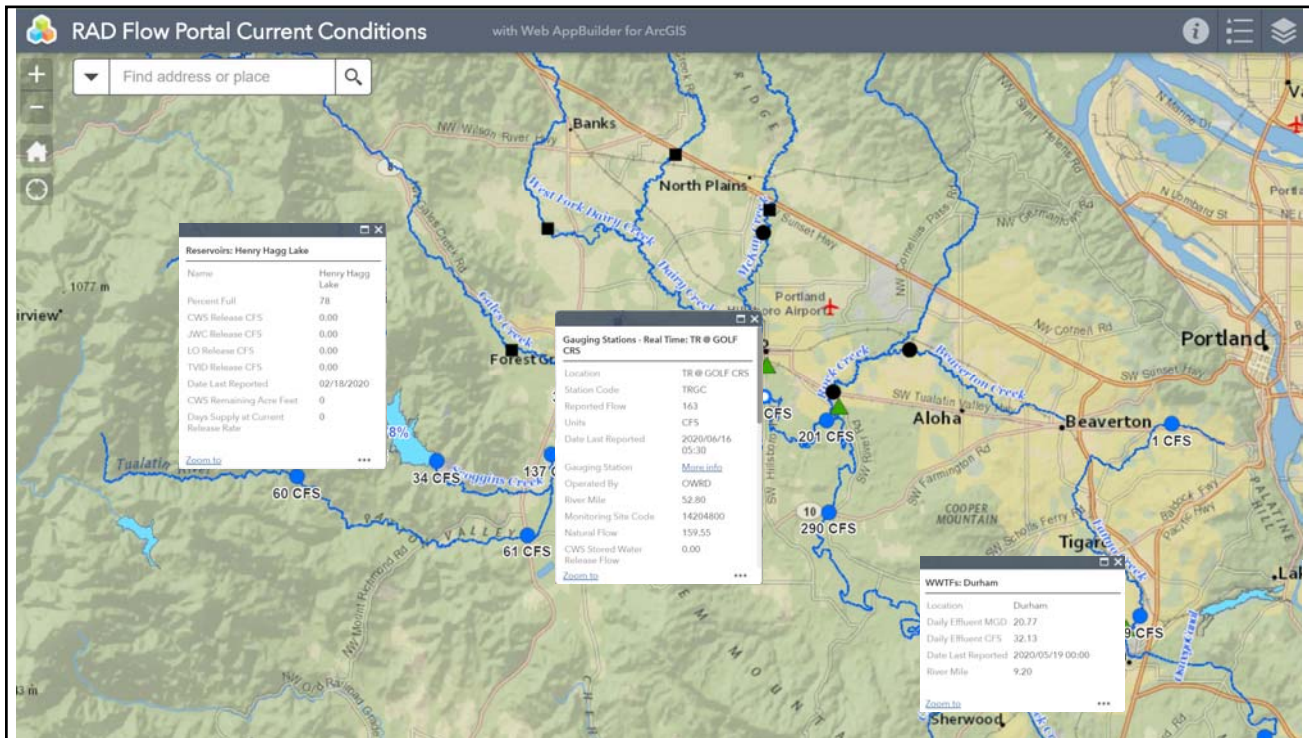


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Flow Portal High Level Architecture



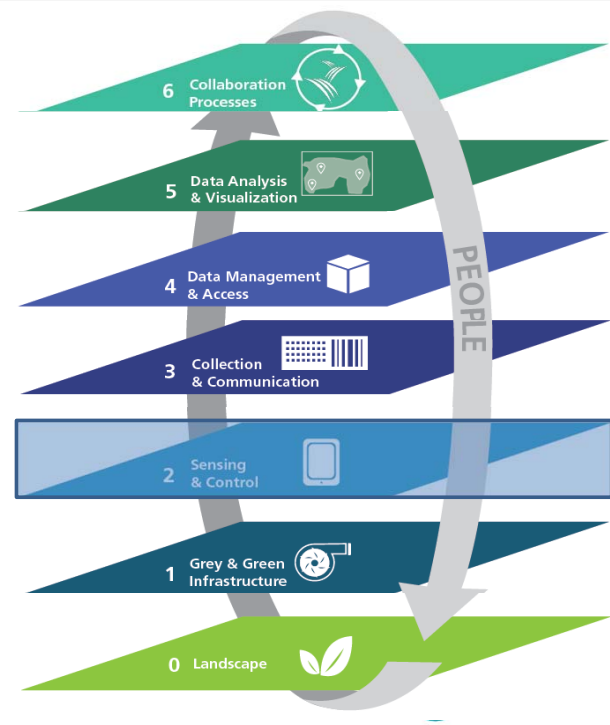
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Results

- Automated data gathering and production
- Seamless sharing
- Automated & ad hoc analysis
- Holistic and informed decision making



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EnviroDIY Water Quality Sensors

Open-source data-loggers & radios



 EnviroDIY Mayfly Microprocessor & Datalogger \$60	+	 \$10 \$5 \$25 Solar Panel \$10-35 Accessories (vary depending on need) \$30-90	+	 Cell Phone or Radio Modules \$30-60	Total = \$140-\$220
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Based on Arduino platform, collaboration with LimnoTech



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Leverage bare-wire Commercial Sensors

Decagon, Sensurex, Vaisala, Keller America, Apogee, Campbell
Soil moisture, conductivity, redox, CO₂, water depth, oxygen, turbidity, CTD



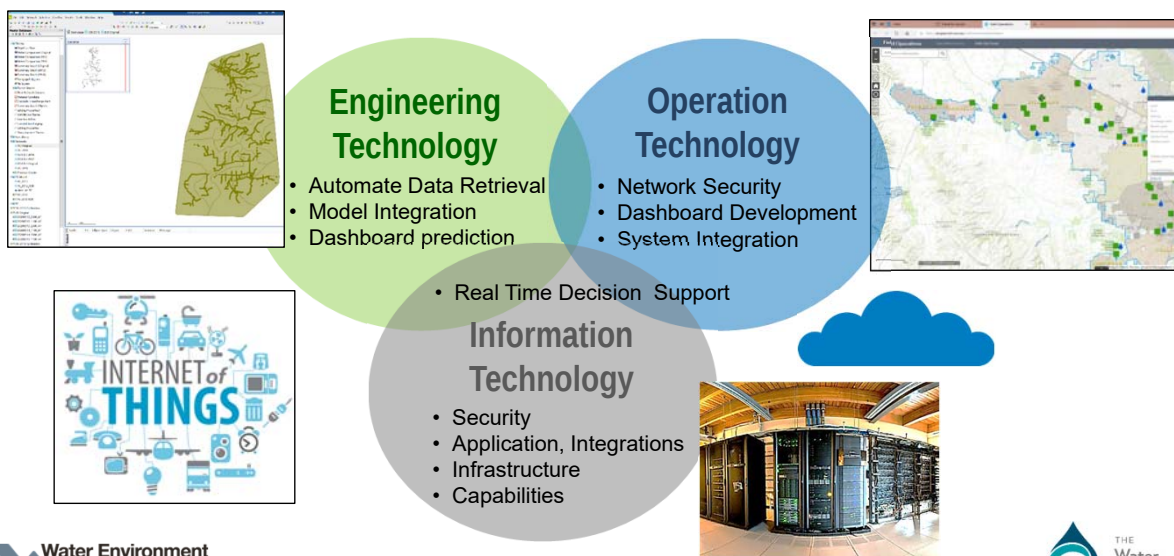
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Data Visualization



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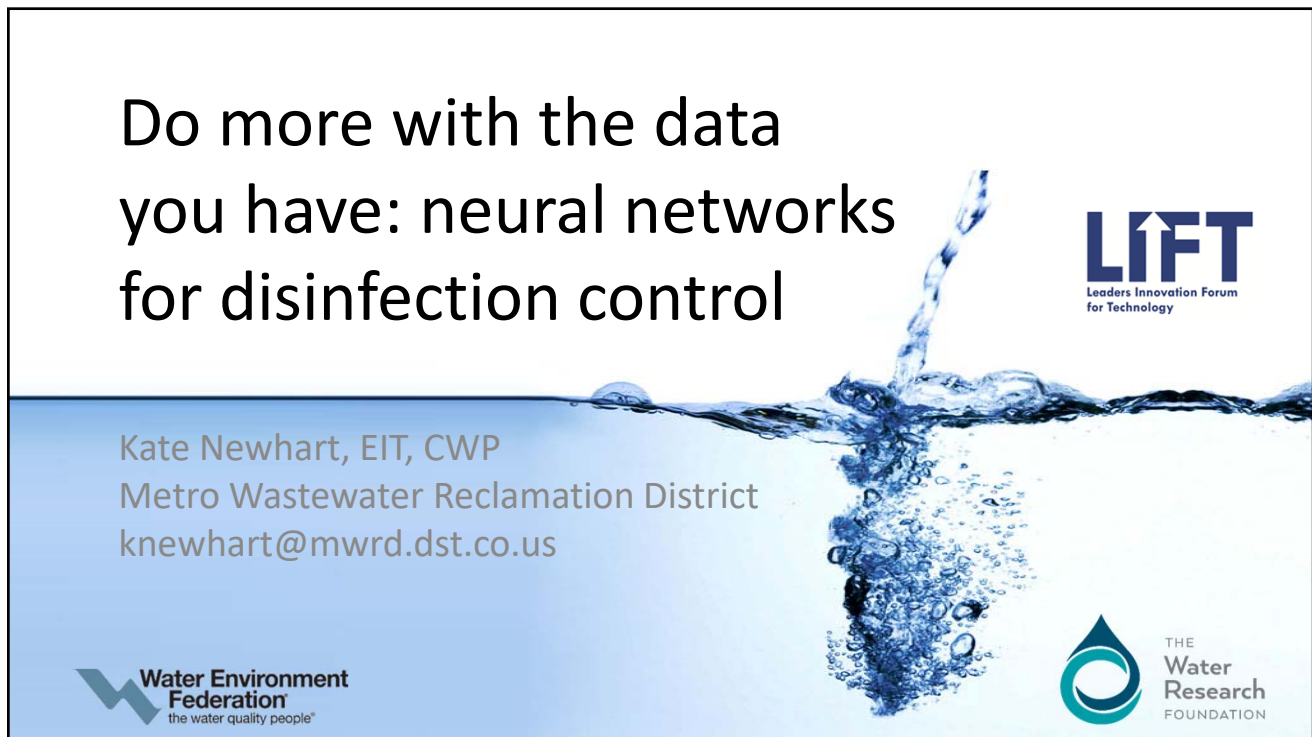
Digital Transformation



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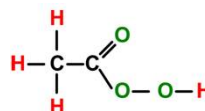
31



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Metro Wastewater Reclamation District

- Largest wastewater treatment facility in the Rocky Mountain West
- Treats and reclaims about 130 million gallons each day (220 MGD capacity)
- Piloting novel disinfection method:
 - Peracetic acid (PAA)
 - Fewer DBPs than chlorine-based disinfection
 - Full-scale disinfection kinetics are not well understood

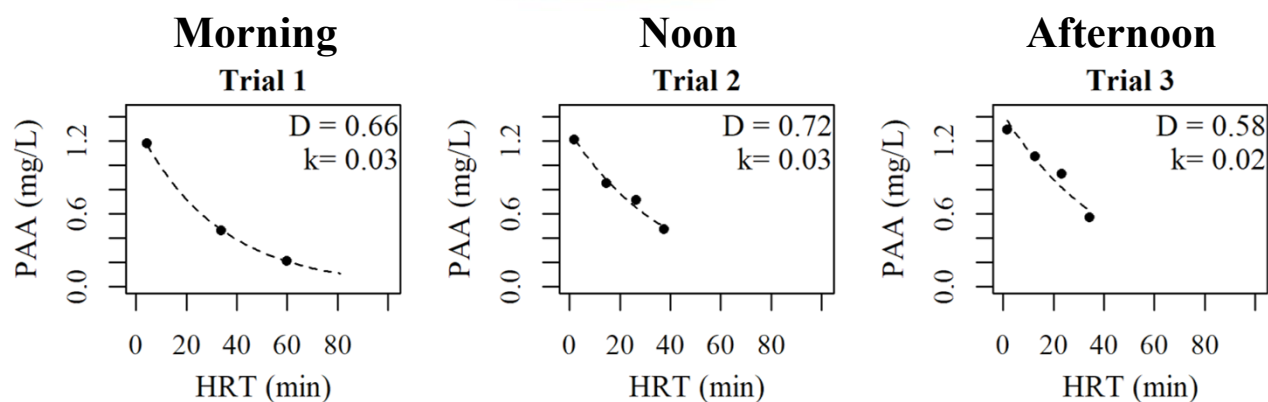


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Disinfection kinetics vary with water quality



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the water quality people®

$$C(t) = (\text{Dose} - D)e^{-k \cdot t}$$

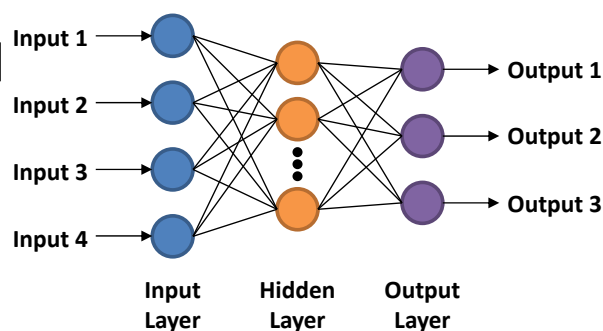
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Opportunity

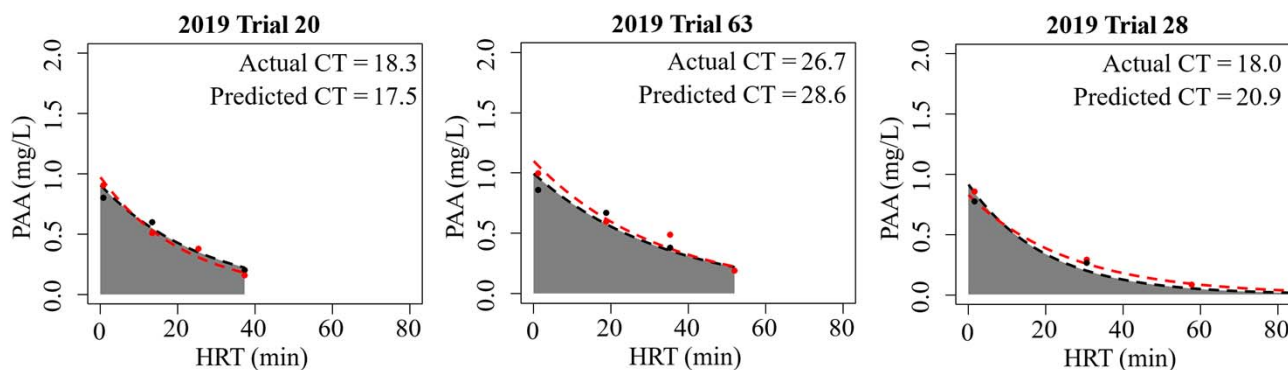
- **Predict PAA disinfection performance (CT and *E. coli*) from sensor and lab data**
- Artificial neural networks (**ANN**) and recurrent neural networks (**RNN**)

Example of a single-layer ANN



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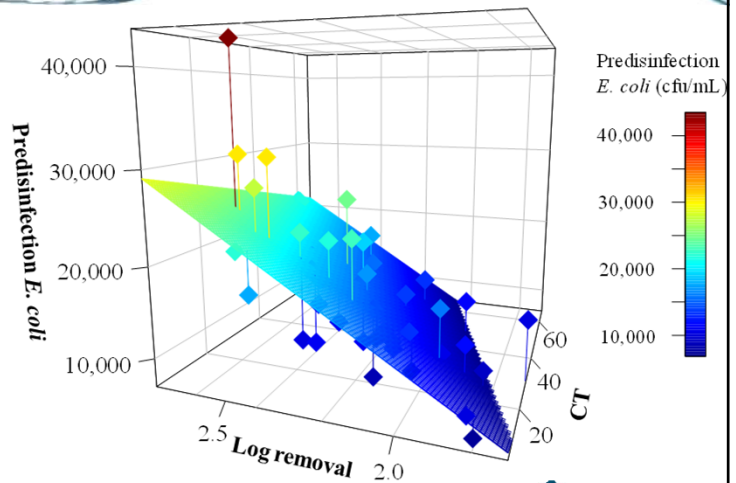
ANN can predict real-time CT



36

Lessons Learned

- ANN can improve real-time CT accuracy by 30% compared to an analyzer-based method
- RNN can predict *E. coli* within 0.25 log (95% CI)
 - Predictions are more computationally intensive and variable than ANN



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Thank You

Kate Newhart, EIT, CWP
Metro Wastewater Reclamation District
knewhart@mwr.dst.co.us

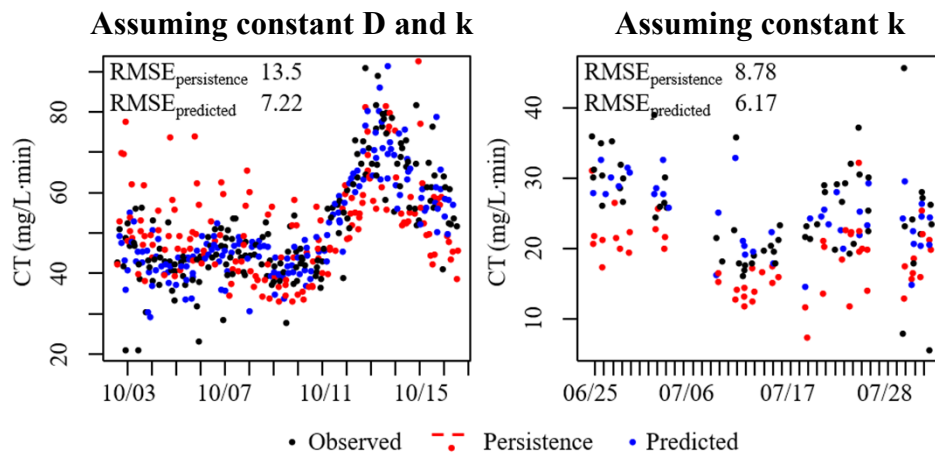
38

Implementation

- Data
 - *Online*: Flow, temperature, SRT, nutrients, visual spectrum
 - *Lab*: 24-hour flow composite nutrients and TSS
 - *PAA & E. coli*: 236 sampling campaigns in 2018 and 2019 at multiple locations in the disinfection basin
- Data import → Calculations → Data export
 - OSIssoft PI → R → OSIssoft PI

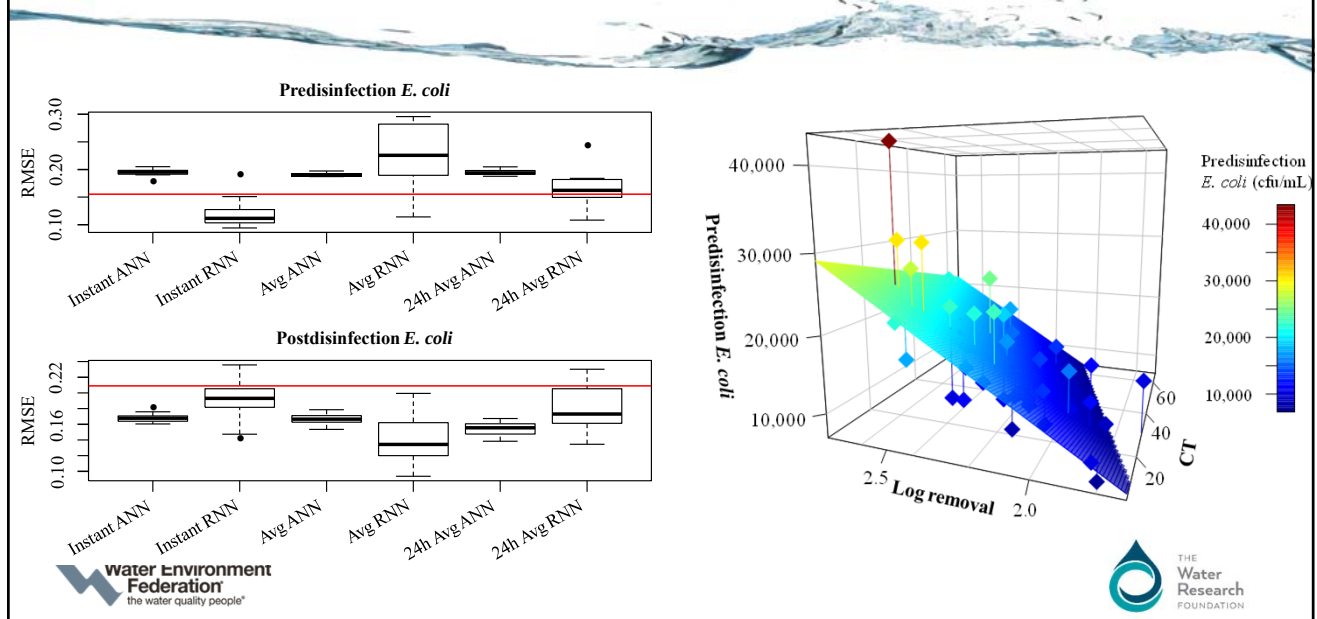
39

ANN can predict real-time CT



40

E. coli is dependent on more factors



41

Augmentation of Traditional Supplemental Carbon Control with Data-Driven Tools

Alexandria Gagnon
Treatment Process Engineer
Hampton Roads Sanitation District

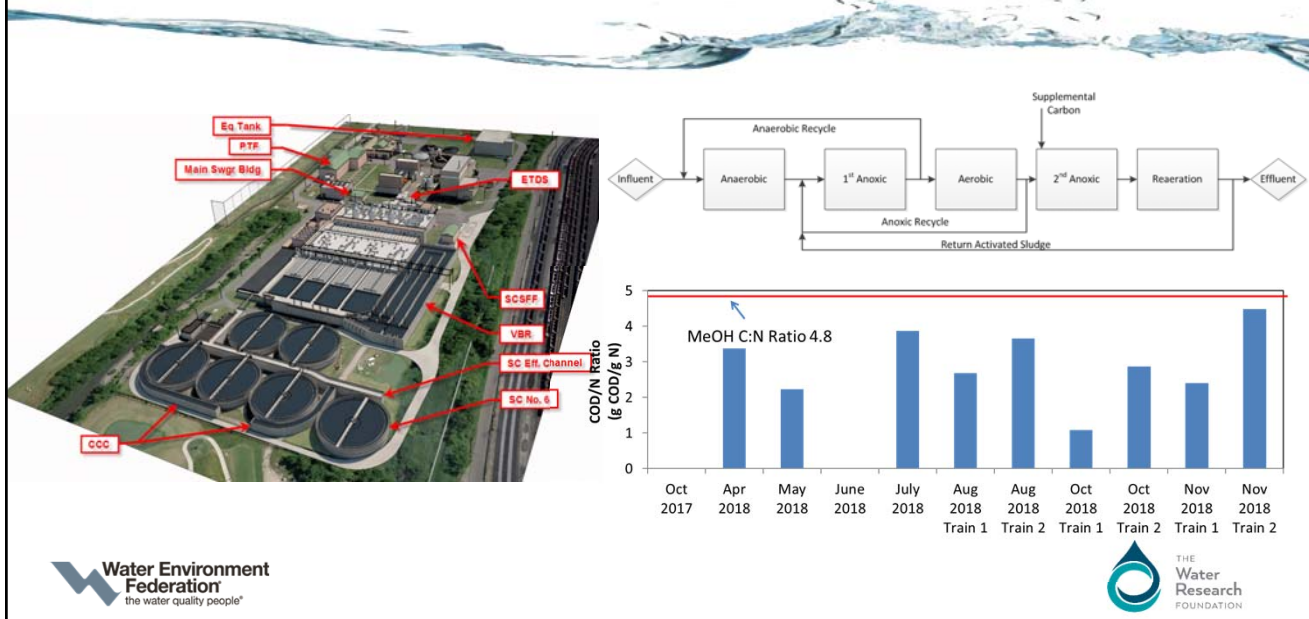
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Virginia Initiative Plant Upgrades and Startup (40 MGD) and Traditional Control System Shortfalls

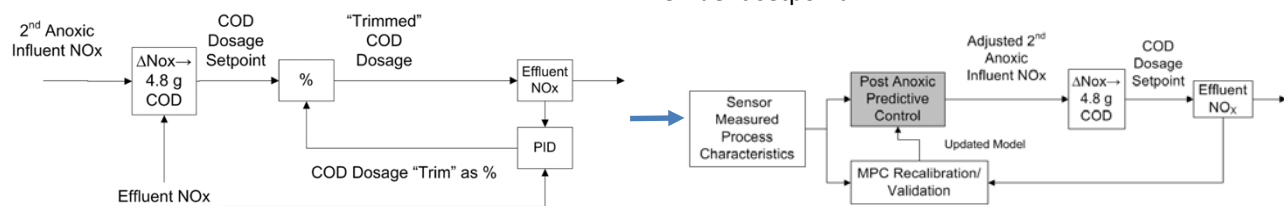


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Reducing Controller Reliance on Feedback to Maintain Target Setpoint

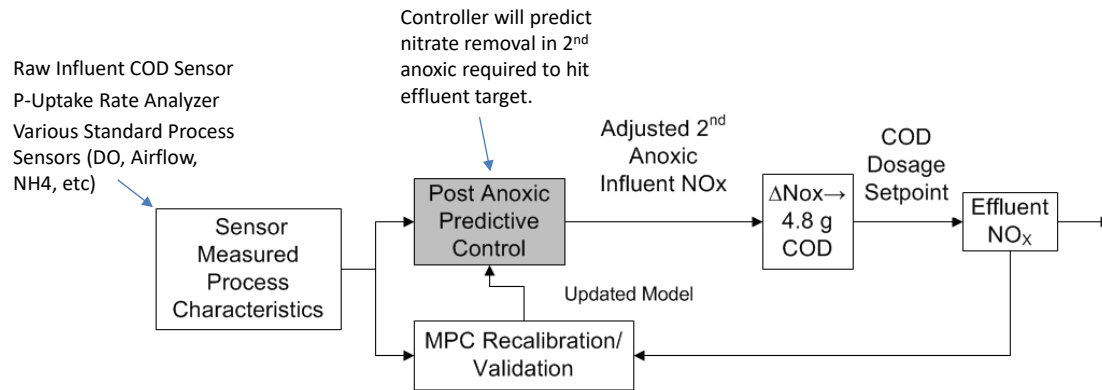
Traditional Supplemental Carbon Controller utilizes a stoichiometric feedforward PID feedback control system.

By developing a feedforward data driven model and combining with traditional stoichiometric feedforward controller, the model error is reduced. This reduces the reliance on feedback to maintain effluent setpoint.



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Development of Data-Driven Model



Model will utilize data-driven methods to identify corollary relationships between post-anoxic denitrification and sensors.

45

Thank You

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Advancing Ammonia-Based Aeration Control (ABAC)



Applying Model-Predictive Controllers (MPCs) and Machine Learning Techniques

by: Jeff Sparks, Peter Vanrolleghem, & Charles Bott



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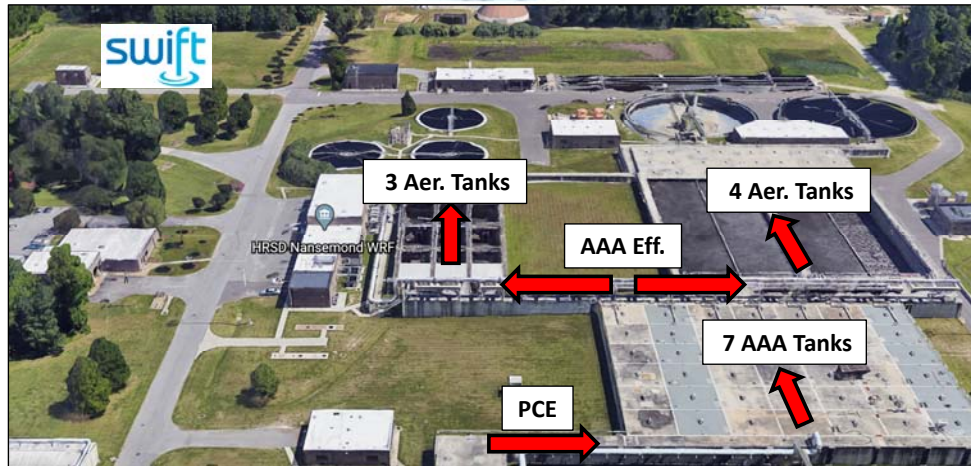
Problem Statement

- **PID controllers with delays are problematic.**
 - Delays lead to instability of controllers and reduced control authority.
 - Difficulty in tuning the controllers.
 - Industrial slug loads and impacts on IPR/DPR facilities.
 - Slow sensors (analyzers) compound the issues.
- **FF MPCs exist, but they are not well known and there is little experience at full scale.**



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Nansemond Plant



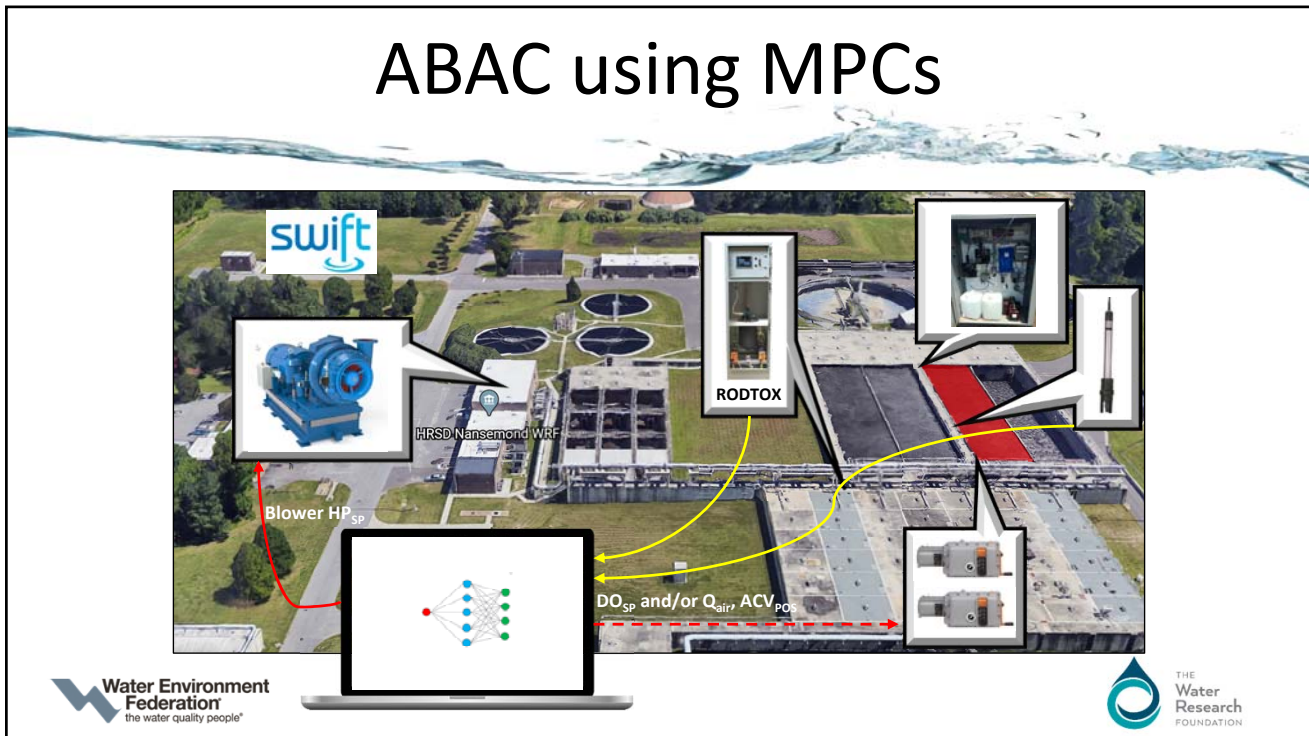
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Nansemond Treatment Plant



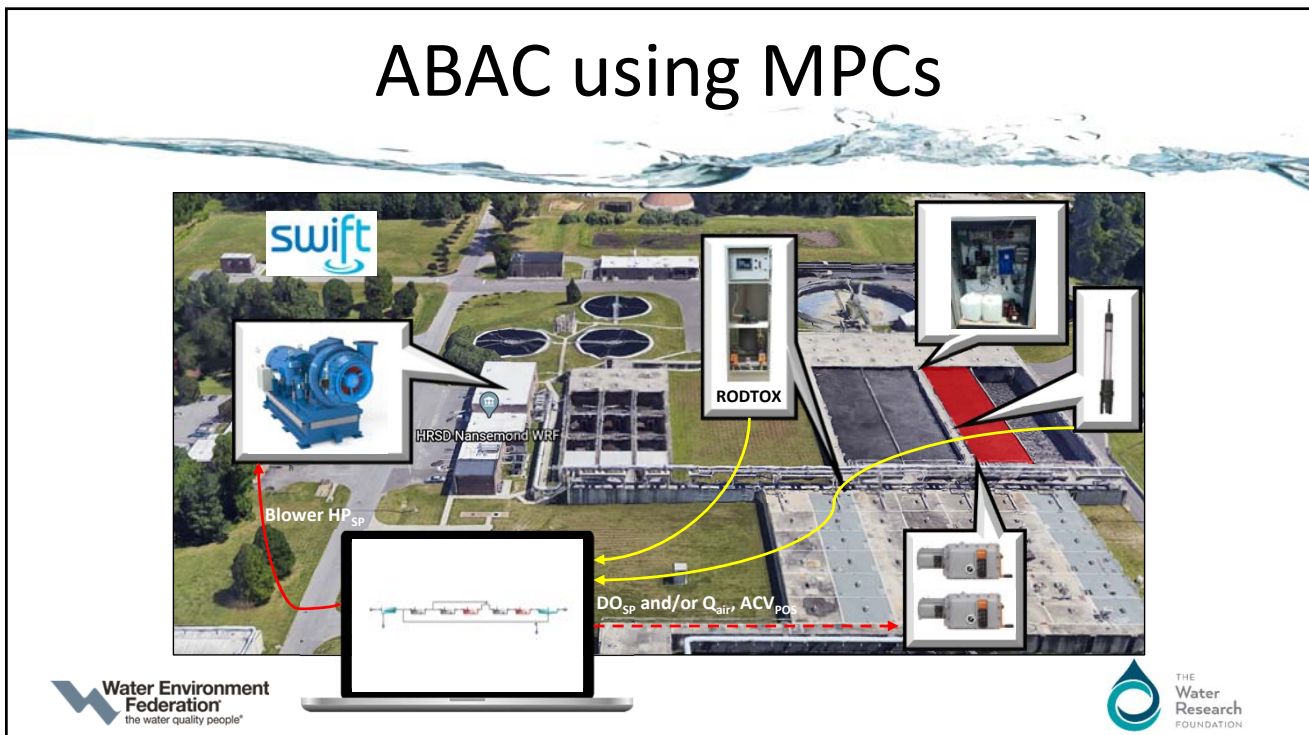
50

ABAC using MPCs



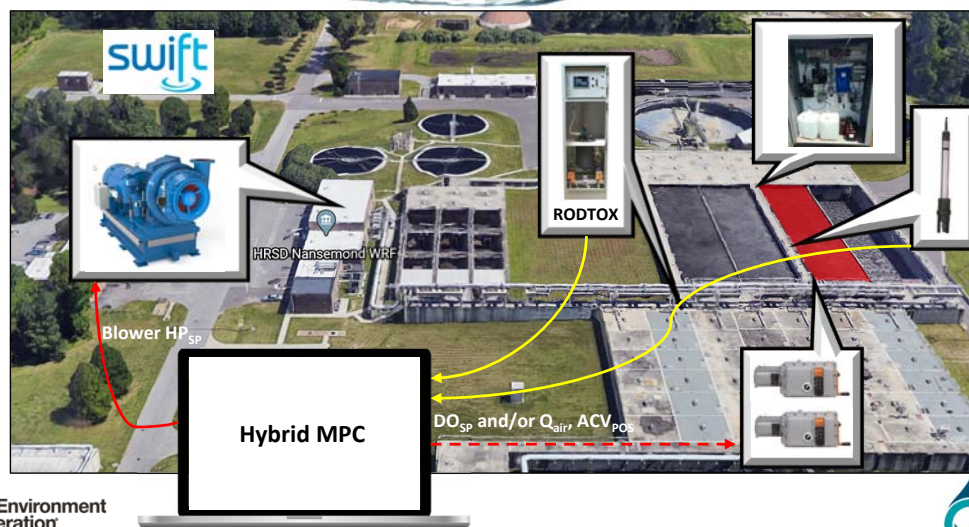
51

ABAC using MPCs



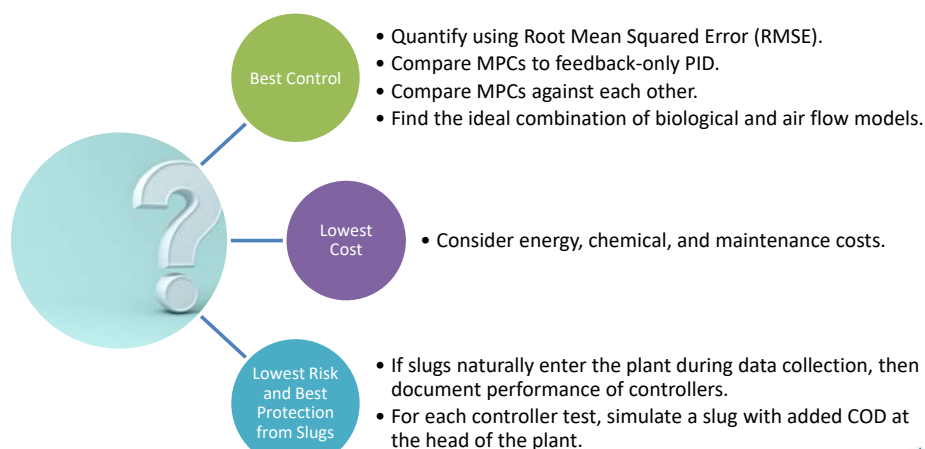
52

ABAC using MPCs



53

Objectives



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Thank You



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Neuse River Resource Recovery Facility Wet Weather Flow Prediction and Equalization Basin Guidance Program

June 18, 2020

Erika Bailey, PE, Raleigh Water

Katya Bilyk, PE, Hazen and Sawyer



Raleigh



Hazen



56

Purpose: Predict the Peak Flow and Hydrograph Shape for Each Significant Storm Event and Use that Information to Manage Equalization Storage



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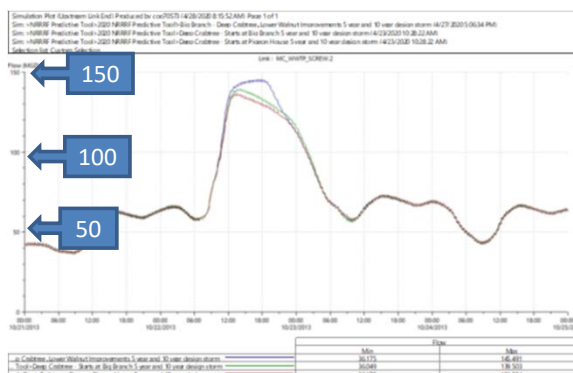
- Facility background
 - 75 mgd
 - Average daily flow of 50 mgd
 - Hydraulic capacity of 225 mgd
 - Highest hourly flow recorded 184 mgd
 - Stringent nutrient limits
 - TN 3 mg/L
 - TP 2 mg/L
 - 32 MG EQ basin
- Tie-in with other wet weather management programs like secondary clarifier guidance program
- Deliverable = dashboard

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Why do Current Strategies Fall Short?

- Currently staff use pump station data to estimate peak flow and have 30-60 minutes of advance warning
- Flow monitors in collection system aren't predictive
- Doesn't tell you if flows will increase or decrease
- City has a calibrated collection systems model but no way to currently utilize that tool in a real-time fashion



Collection system model output, manually generated.

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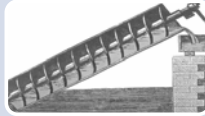
Machine Learning Approach was Developed to Predict Flow up to 72-hours in Advance



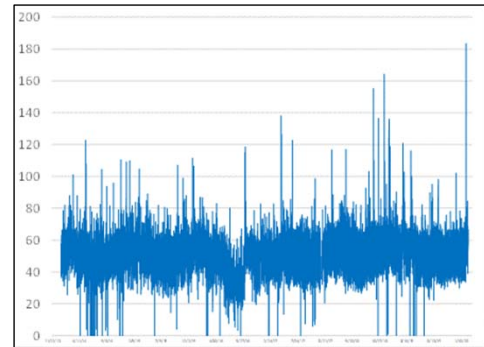
Rainfall



Streamflow



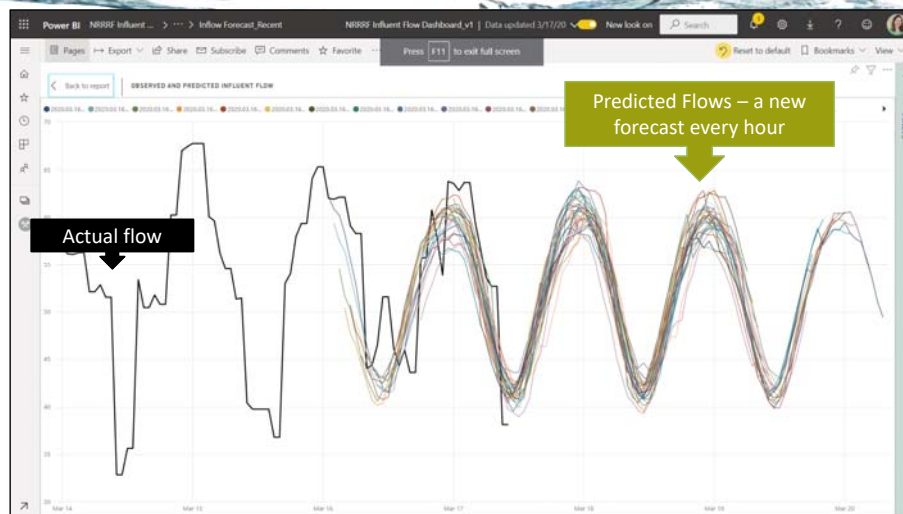
Influent Flow to NRRF



Used python machine learning algorithms to train a model to 6+ years of influent flow data as a function of explanatory variables.

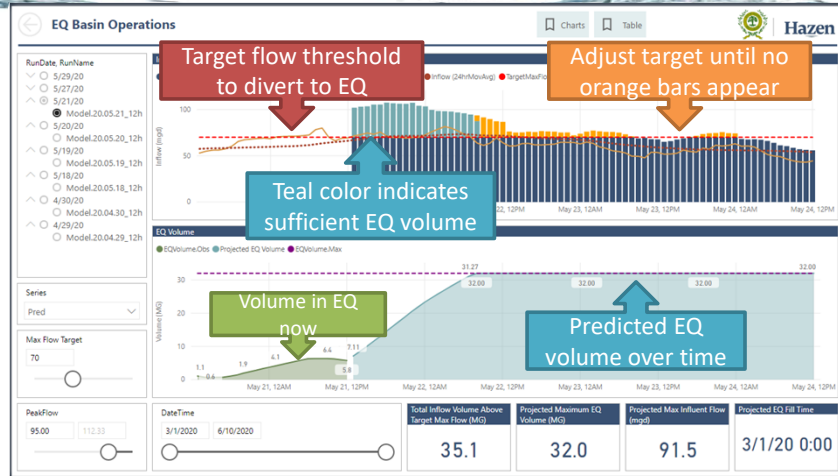
59

Status: Model was Deployed in Azure, and Dashboard has been in Test Mode for 6 Months.



60

Model will be Finalized this Summer



During wet weather, plant staff can use this tool to determine the flow threshold above which to use equalization to minimize flow to the facility.



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Thank You



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Implementing Cloud-Based Process Management at a Small Water Utility

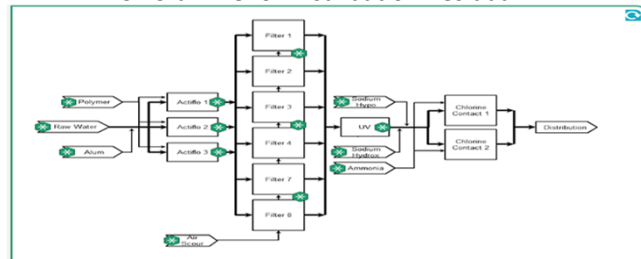


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Roxborough Water and Sanitation District System Overview



- Denver, CO suburb serving 11,000
- First CO facility to receive credits for UV as primary disinfectant with DBP reduction from 80 ppb to 17 ppb
- ACTIFLO
- Filters
- UV Disinfection
- Chloramine for Distribution Residual



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Roxborough Water and Sanitation District

The Problem...

- Explored Several Asset Management Systems
- GOALS
 - Better View of Compliance Parameters
 - Better View of Chemical Consumption
 - Better Tools for Performance Optimization
 - Better View of Equipment Status and Tracking/Scheduling Maintenance
 - Support for young, inexperienced operations staff

Procedure ID	Spec #	Equipment Type	Procedure Description	Procedure Type	Frequency (Months)	Freq (in)
778	786 11355-0014	Airflow	Sludge Scraper: Inspect fasteners for proper tension, tighten any loose fasteners, replace any as needed.	Inspect	12	
779	789 11355-0014	Airflow	Sludge Scraper: Inspect squiggles; check that all are secure, adjust as needed to prevent large amounts of sludge left on floor, replace as needed.	Inspect	12	
780	790 11355-0014	Airflow	Sludge Scraper: Inspect castings; check the entire casting system for cracks, areas of wear and rust blooms. Repair any problem areas as needed.	Inspect	12	
781	791 11355-0014	Airflow	Sludge Scraper: Inspect any slots or bearing plates as necessary. Replace if there is a excessive wear or cracks and.	Inspect	12	
782	792 11355-0014	Airflow	Sludge Scraper: Change oil flow on primary speed reducer after first 10 days of operation.	Replace	-	
783	793 11355-0014	Airflow	Sludge Scraper: Check oil level and for spills on primary speed reducer.	Inspect	-	
784	794 11355-0014	Airflow	Sludge Scraper: Change oil and filter on primary speed reducer.	Replace	-	
785	795 11355-0014	Airflow	Sludge Scraper: Inspect and washed primary speed reducer as necessary.	Inspect	6	
786	796 11355-0014	Airflow	Sludge Scraper: Check for spills on the planetary gearbox.	Inspect	-	
787	797 11355-0014	Airflow	Sludge Scraper: Change lubricant and inspect. Check that planetary gearbox as necessary.	Lubricate/Oil	120	
788	798 11355-0014	Airflow	Hydrocyclone: Check for smooth interior surfaces. Replace if worn or uneven.	Inspect	-	
789	799 11355-0014	Airflow	Hydrocyclone: Replace apex if it opens more than 10% of original size.	Replace	-	
790	800 11355-0014	Airflow	Hydrocyclone: Replace the plug journals and felt washer per OEM.	Lubricate/Oil	-	
791	710 11355-0014	Airflow	Section A-6: Filter.	Inspect	1	
792	712 11355-0014	Airflow	Turbidity/Turbid Sensors: Visually inspect for wear/damage. Replace as necessary.	Inspect	1	
793	713 11355-0014	Airflow	Turbidity/Turbid Sensors: Check calibration. Recalibrate as necessary.	Inspect	1	
794	714 11355-0014	Airflow	Turbidity/Turbid Sensors: Seal change.	Replace	24	
795	715 11355-0014	Airflow	Turbidity/Turbid Sensors: Change water based on counter and reset counter.	Replace	-	
796	716 11355-0014	Airflow	get Differential Sensor: Clean the sensor.	Clean	9	
797	717 11355-0014	Airflow	get Differential Sensor: Inspect the sensor for damage.	Inspect	9	
798	718 11355-0014	Airflow	get Differential Sensor: Replace the seal rings and the solution if applicable.	Replace	12	
799	719 11355-0014	Airflow	get Differential Sensor: Calibrate the sensor.	Calibrate	-	
800	720 11355-0014	Airflow	Process Analysis: Inspect for any visible signs of damage. Clean the exterior of the analyzer when necessary.	Inspect	-	
801	780 11355-0014	Airflow	Motorized Damper: Grease lubricate the bearings (when grease that can withstand maximum temperatures of 120°C). Check, dry and regrease assembly if water gets into the bearings; also correct any seal failure.	Lubricate/Oil	6	
802	781 11355-0014	Airflow	If sandblasting with silica sand, use a good fitting forced air full face helmet that is certified for silica sand. Do not allow silica sand to become airborne.	Inspect	-	

The Old: Cumbersome Spreadsheet Manipulation for Managing Maintenance Tanks



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Roxborough Water and Sanitation District

Decisions...

- Most Platforms Focus Only on One Area
- Reasons for selecting AQUAVISTA
 - Touches on all Goals - Total System Management Tool
 - Consolidated Data from Multiple Plant Processes
 - Not Just Veolia Technologies
 - Data from Any Source
 - Access to Veolia Process Experts



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Data Display

An Advanced Remote Monitoring and Reporting Tool

Instant insights into trends (with selection of data visualization tools)

Management of multiple sites online through an interactive view with status indicators

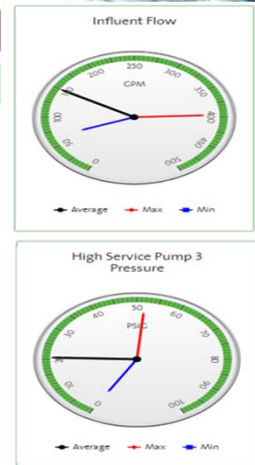
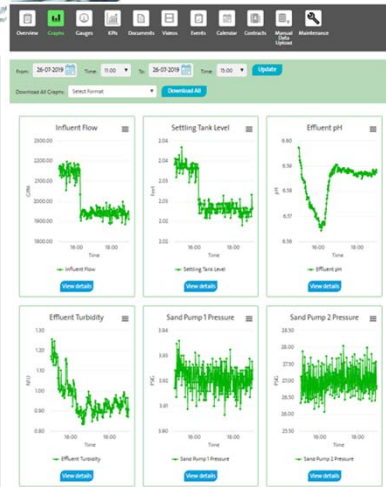
Key Performance Indicators



Portal



REMOTE MONITORING



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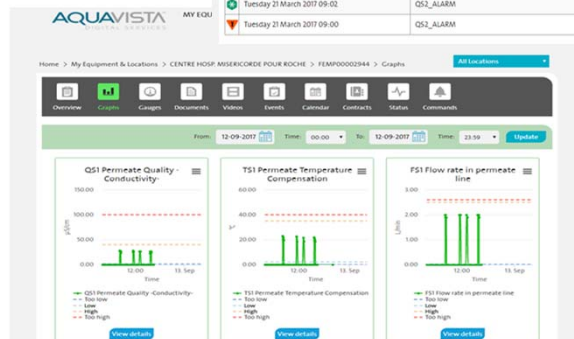
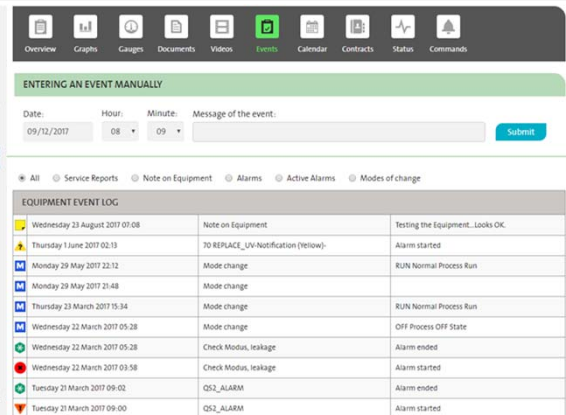
Outcomes

● **Full overview** of equipment from remote locations and **online access to documentation**

● **Convenience** of monitoring **anywhere, anytime, at any device** through a **secure cloud-based** system and a single & intuitive portal

● **Improved asset performance**, higher plant efficiency and stability, improved preventive and predictive maintenance, decrease downtime through **customized KPIs** and **Maintenance Module**

● **Lower capital and operational costs**, reduced maintenance, chemical use and energy consumption with **Kruger support** through **ASSIST** offering.



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Thank You



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The Role of Digital Twins in our Water Sector



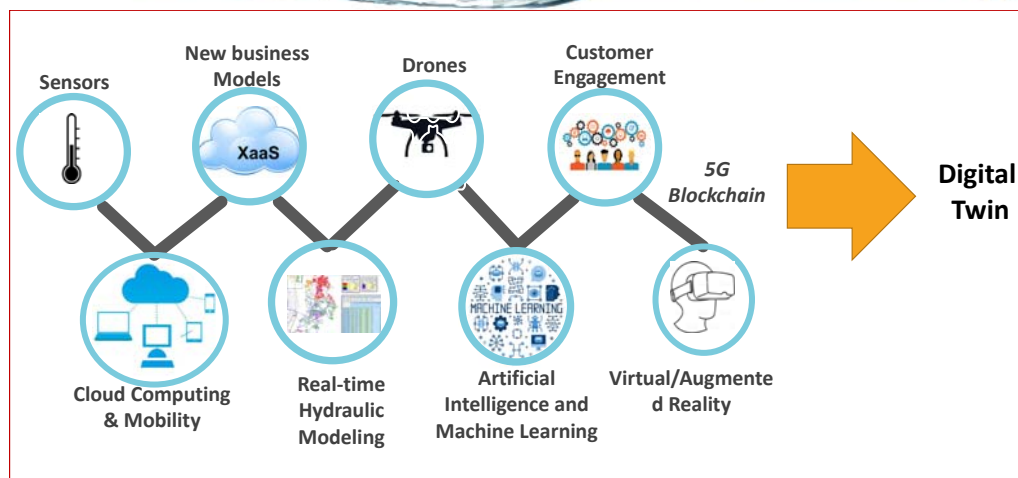
Gigi Karmous-Edwards
June 18, 2020



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Why Digital Twins Now?

An array of disruptive technologies ...Connecting the dots



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Defining Digital Twins

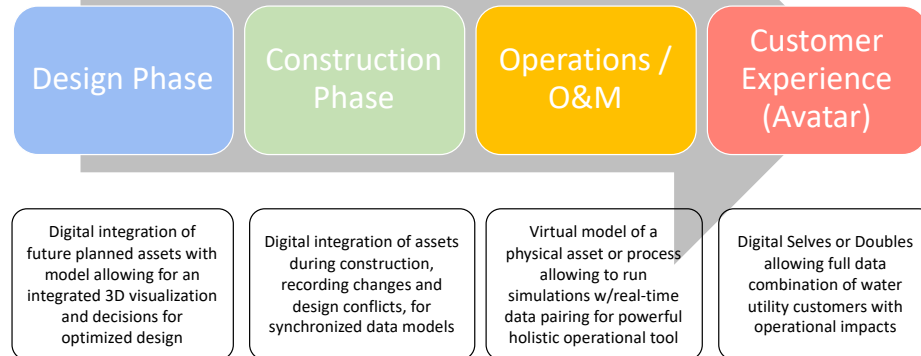
- Digital Twin is a virtual/digital representation of both the elements and the dynamics of a system.
- A digital twin will influence and optimize the design, build and operation of the system throughout its life cycle (concept-design-build-operate-customer experience) and help optimize operation through informed insights.
- The core of a Digital Twin is a model that translates the behavior of the system; real-time data or predicted data is to drive simulations and ultimately the calibration. Once calibrated, it becomes a powerful holistic tool for the physical system.



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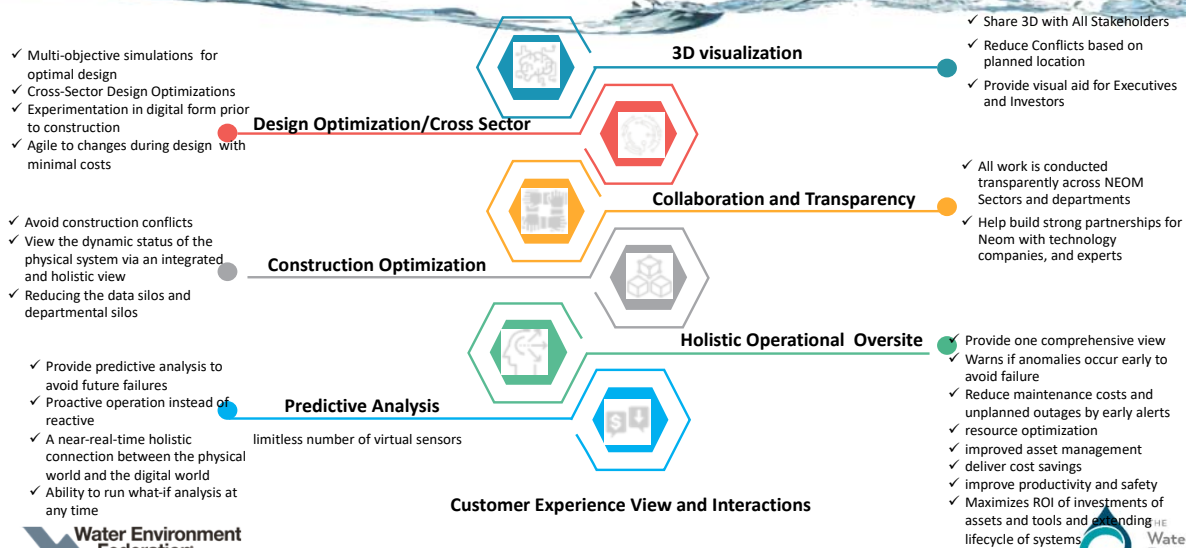
72

Digital Twin Life Cycle



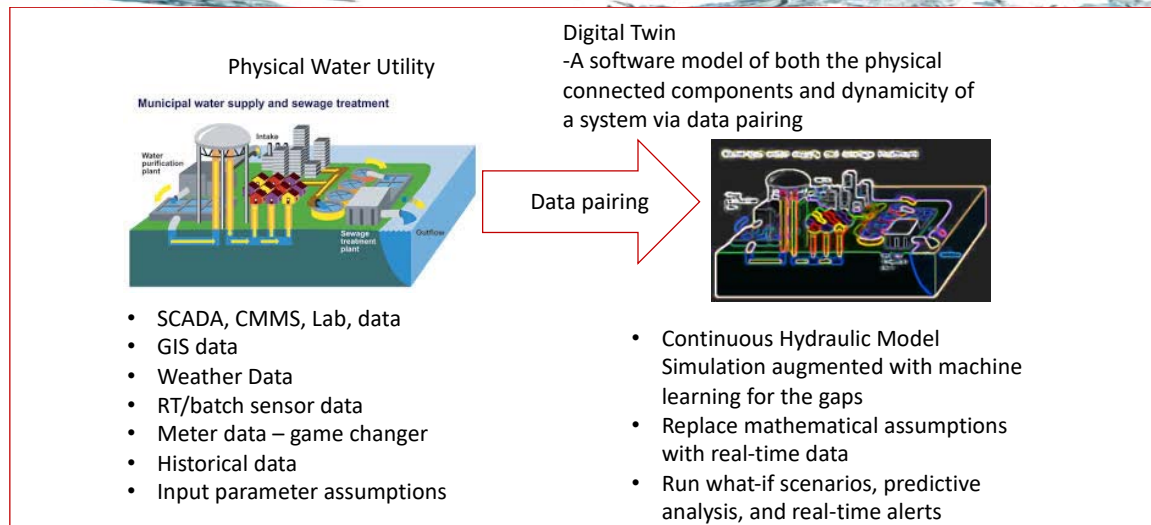
73

BENEFITS OF DIGITAL TWINS IN EACH PHASE



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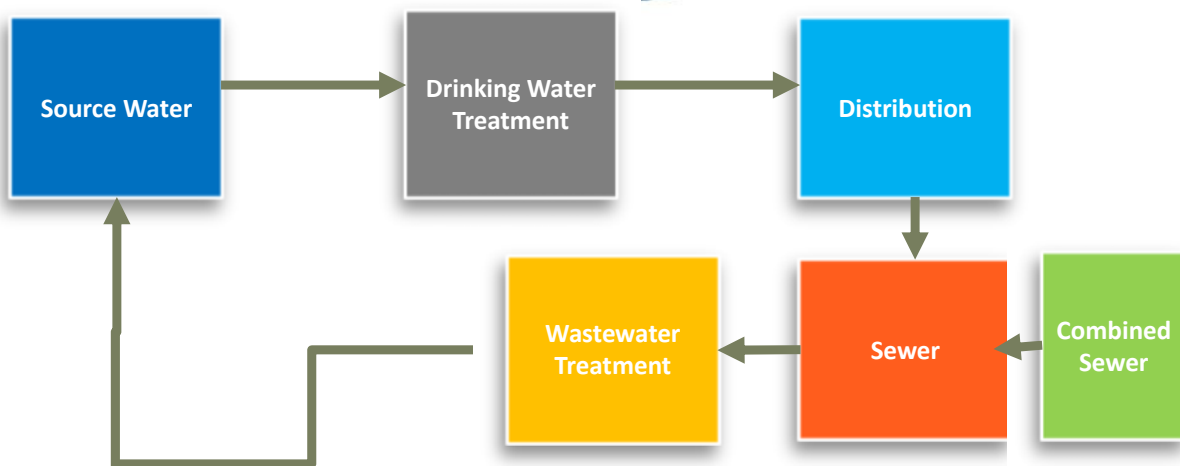
Real-time Hydraulic modeling with Real-time Data Feeds



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Future Digital Twin Water cycle

Drinking Water + Sewer + Storm + Source Water



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The promise of Digital Twin

- What if water utility staff and executives had access to a complete, up-to-date, holistic view of a water system and actionable, informative dashboards and insights at all times (24/7) at their fingertips?
- What if the operational staff is alerted when an anomaly occurs within the utility and can take action to prevent failures before they occur, drastically reducing costs of asset maintenance?
- What if utilities can tightly monitor and manage water quality or ideal pressure throughout the entire system with fewer sensors than traditionally thought?

We believe that a powerful software tool that provide accurate estimations and awareness of a community's supply would help societies better manage our precious resource and help resolve the global water crisis.



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INTRO TO SWAN H2O DIGITAL TWIN WORKGROUP

The SWAN Digital Twin H2O Work Group Co-Chairs

- **Gigi Karmous-Edwards**, President (Karmous-Edwards Consulting)
- **Colby Manwaring**, CEO (Innovyze)
- **Andreu Fargas-Marques**, Maintenance Department Chief (Consorci d'Aigües de Tarragona)

The goal of the Digital Twin Work Group is to develop a common strategy for adopting Digital Twin technology by bringing together global water leaders from utilities, solution providers, engineering firms, government, and academia.

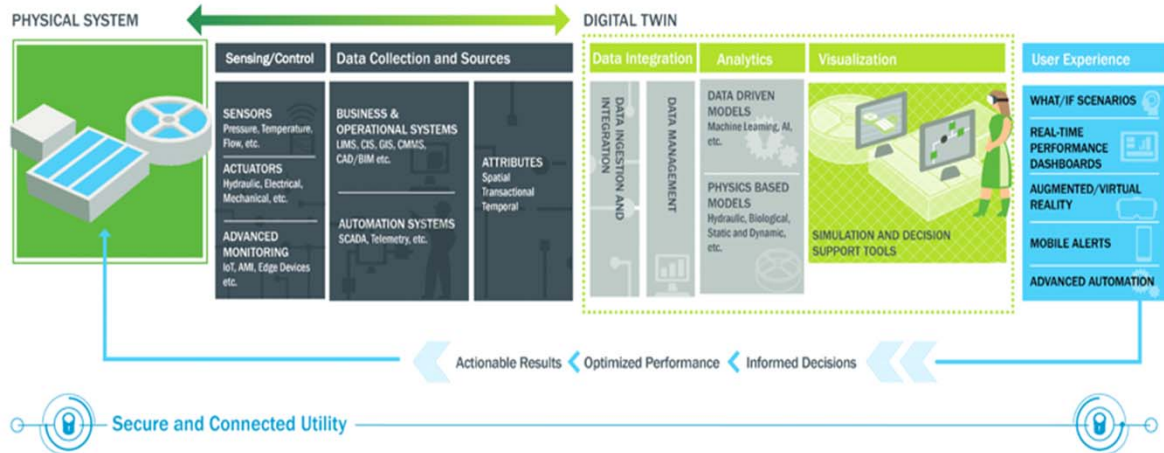
Three Subgroups

- (1) **Holistic Architecture;**
 - **Michael Karl**, National Smart Utility Technology Manager (Brown and Caldwell)
 - **Chengzi Chew**, Business Development Manager – Emerging Technology (DHI)
- (2) **Outcomes and Applications;**
 - **Colby Manwaring**, CEO (Innovyze)
 - **Gigi Karmous-Edwards**, President (Karmous-Edwards Consulting)
- (3) **Digital Twin Lifecycle (New) ;**
 - **Wagner Carvalho**, Senior Project Manager (AEGEA)
 - **Jim Cooper**, Global Solution Leader - Intelligent Water (Arcadis)



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SWAN Digital Twin Architecture



Thank You

LIFT
Leaders Innovation Forum
for Technology

Gigi Karmous-Edwards
gigi@gigikarmous.com

Intelligent Water System as a Service



Meena Sankaran
CEO, KETOS



81

What is the Problem Utilities Are Trying to Solve?

25%

OF TOTAL OPEX FOR
INDUSTRIAL, AG, &
CITIES IS USED FOR
WATER TESTING,
TREATMENT

\$1T

REQUIRED TO
UPGRADE AGING US
WATER SYSTEMS

14%

WATER SUPPLY IN US
IS LOST TO
UNDETECTED LEAKS

7 DAYS

AVERAGE WAIT
TIME FOR WATER
TESTING IN LABS

Water-intensive industries are **5+ years behind** the energy sector in embracing data analytics, automation, and AI.

Accuracy (Lab-Precision)



Autonomous



Affordable (High ROI)



82

What is the Problem Utilities Are Trying to Solve?



Offsite Lab Tests

*7 day wait time
Expensive*



Handheld Instruments

*Labor intensive
One-time readings
No data storage*



Online Instrumentation

*Single vs. multi-parameter
Manual calibration*

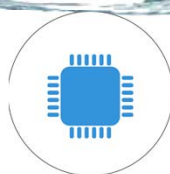
- ❑ Conventional water resource monitoring is **antiquated**, and **tools** currently used to monitor water are very **expensive, segmented** and **labor intensive**.
- ❑ **Cohesive data collection**, data mining and actionable insights are missing vs. **sporadic data collection**
- ❑ Lack of foresighted and holistic approaches to problem-solving results in solutions being **vendor-centric** vs. **architecture-centric** for the end user.
- ❑ Time for technology ramp-up, labor, guess estimations on materials, costs and operational inefficiencies cumulatively slowing down overall **digital transformation**.



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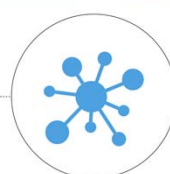
What Solutions Have Been Implemented?

- ✓ Helping customers evolve as innovation evolves – Not fixed devices with limited shelf-life
- ✓ Enabling customers to excel with their own data
- ✓ Asking the question of What am I solving for in 1yr ? 2yrs? 5yrs and 10 yrs?
- ✓ How is the data improving my efficiency? My operational performance? My Business ?



UNMANNED
SENSOR
HARDWARE

Intelligent
Hardware



COMMUNICATIONS
INFRASTRUCTURE

*Bidirectional, Smart
Networked
Communication (IoT)*



ENTERPRISE GRADE
PLATFORM

*Data Science (ML/AI)
& Business Insights
for Water with
Actionable
Operational Analytics*



84

What Solutions Have Been Implemented?

**Vertically
Integrated
Solutions**



85

What lessons have been learned?

- Vertically Integrated Solutions
- Centralized data insights and actions
- Software enabled Hardware that delivers actionable intelligence
- Offering unlimited testing regardless of frequency or parameters at a flat price
- Accessibility and time to receive data
- Affordability through OpEx without CapEx investments and sustainable service models



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Thank You



Meena Sankaran

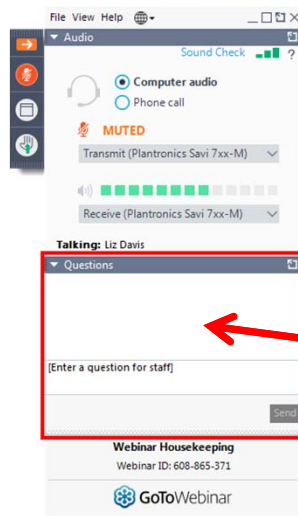
CEO, KETOS

meena@ketos.co



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Questions and Answers



Submit your questions using the Questions pane.



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